Annual Implementation Statement

Tomkins 2008 Pension Scheme Report to 5 April 2021

Introduction

This statement sets out how and the extent to which, in the opinion of the Trustee of the Tomkins 2008 Pension Scheme ("the Scheme"), the Statement of Investment Principles ("SIP") produced by the Trustee has been followed during the year to 5 April 2021. This statement has been produced in accordance with The Occupational and Personal Pension Schemes (Disclosure of Information) (Amendment and Modification) Regulations 2018 and guidance published by the Pensions Regulator.

Investment Objectives of the Scheme

Defined Benefit Section ("DB Section")

The Trustee believes it is important to consider the policies in place in the context of the investment objectives they have set. The Trustee's primary objective is to meet its obligations to the beneficiaries both in the short and long-term, by maximising the probability of the Scheme paying accrued benefits as they become due using the funding assumptions under the ongoing funding basis applying to the Scheme.

The Trustee has the following specific objectives for how this primary objective is to be met.

- To have regard to the likelihood of the Scheme's insolvency.
- To have regard to the Statutory Funding Objective following the most recent actuarial valuation.
- To have regard to the factors which might contribute to the Company contribution rate rising.
- To have regard to the Company's investment preferences.
- To consider and implement as appropriate any revised controls deemed necessary in accordance with the Scheme's risk register.
- To have regard to the extent to which the asset allocation policy in place results in an appropriately diversified portfolio.

The Trustee regards the choice of asset allocation policy as the decision which has most influence on the likelihood that they will achieve the primary objective in part through investment returns. The Trustee has direct responsibility for this decision which is made on the advice of their investment consultant and in consultation with the Company.

Defined Contribution Section ("DC Section")

For those members of the Main Section who receive DC benefits, the Trustee's primary objective is to make available a range of investment funds which serve to meet the varying investment objectives and risk tolerances of the members.

Review of the SIP

During the year to 5 April 2021 the Trustee reviewed the Scheme's SIP and a revised SIP was signed in September 2020. The SIP was updated to reflect new requirements under The Occupational Pension Scheme (Investment and Disclosure) (Amendment) Regulations 2019 relating to the following:

- How arrangements with the asset managers incentivise the asset managers to align their investment strategy and decisions with the Trustee's policies in SIP.
- How those arrangements incentivise the asset managers to make decisions based on assessments about medium to long-term financial and non-financial performance of an issuer of debt or equity and to engage with issuers of debt or equity in order to improve their performance in the medium to long-term.
- How the method (and time horizon) of the evaluation of asset managers' performance and the remuneration for asset management services are in line with the Trustee's policies mentioned in the SIP.
- How the Trustee monitors portfolio turnover costs incurred by the asset manager and how they define and monitor targeted portfolio turnover or turnover range.
- The duration of arrangements with the asset managers.

The updated SIP also includes wording to reflect the creation of technical default options following the consolidation of the Scheme's unit-linked AVC assets.

Assessment of how the policies in the SIP have been followed for the year to 5 April 2021

The information provided in the table below summarises the work undertaken by the Trustee during the year and sets out how this work has followed the Trustee's policies in the SIP. The Trustee considers that it has generally adhered to all of its policies as set out in the SIP over the course of the year.

	SIP content requirement	Summary of Trustee's policy / key extracts from SIP	Summary description and evaluation of work undertaken in the year to 5 April 2021
1	Securing compliance with the legal requirements about choosing investments	Both Sections The Scheme is governed by its Trust Deed and Rules which set out all of the benefits in detail and specifies the Trustee's investment powers. The investment powers do not conflict with this Statement. The ultimate responsibility for deciding the Scheme's investment policy lies solely with the Trustee. In considering the appropriate investments for the Scheme, the Trustee obtains and considers the written advice of their investment consultant. SIP section 3	Both SectionsThe Trustee reviewed the Scheme's SIP in September 2020.The revision related to the new requirements for the SIP toinclude the Trustee's policy in relation to their arrangementswith their asset managers. The updated SIP also includeswording to reflect the creation of technical default optionsfollowing the consolidation of the Scheme's unit-linked AVCassets.The SIP was updated to comply with the new requirements inrelation to their arrangements with their asset managers. Thenew section 9 was added covering – Investment ManagerAppointment, Engagement and Monitoring:• Aligning manager appointments with investmentstrategy;• Evaluating investment manager performance;• Portfolio turnover costs;• Manager Turnover.DB SectionThe trustee received written advice from its investmentconsultant regarding:• The updates made to the Statement of InvestmentPrinciples during the Scheme Year; and• The share class switch on the Insight and SchrodersSecured Finance funds.The Trustee updated the SIP in order to meet regulatoryrequirements concerning the disclosure of Trustee fiduciaryduties, and switched share classes on the Insight andSchroders Secured Finance funds to reduce the risk ofadditional fees being incurred by being invested in thesefunds.DC SectionThe fund choices and the default strategies remain broadlyunchanged over the last 12 months. The sole exception beingthat an additional fund is now under the governan

2	Kinds of	DB Section	DB Section
-	investments to	The Trustee's primary	The Trustee monitored its investment strategy over the
	be held	objective is to meet its	Scheme Year.
		obligations to the	
		beneficiaries both in the	As noted above, the trustee switched share classes on the
		short and long-term, by	Insight and Schroders Secured Finance funds to reduce the
		maximising the	risk of additional fees being incurred by investors in these
		probability of the	funds.
		Scheme paying accrued	Turius.
		benefits as they become	In February 2021, there were a number of collateral calls from
		due using the funding	LGIM in relation to the Scheme's LDI portfolios. This was a
		assumptions under the	result of the rises in gilt yields. No action was required by the
		ongoing funding basis	Trustee given that the documentation previously agreed with
		applying to the Scheme.	LGIM means they automatically source the collateral from the
		Section 4	cash holdings the Scheme has, and there was sufficient cash
		Section 4	(within LGIM's Sterling Liquidity Fund) to cover these calls. These calls did not impact the hedge ratios.
		DC Section	mese cans did not impact the nedge ratios.
		For those members of	DC Section
		the Main Section who	In designing the Default Arrangement, the Trustee has
		receive DC benefits, the	considered the trade-off between expected risk and return.
		Trustee's primary	This policy is reviewed regularly to ensure that the design
		objective is to make	remains appropriate for members and reflects developments
		available a range of	in the market.
		investment funds which	
		serve to meet the	The Trustee recognises that the default investment strategy
		varying investment	will not meet the needs of all members and as such,
		objectives and risk	alternative investment options are available for members to
		tolerances of the	choose from.
		members.	
			Over the year, the Trustee received regular factsheets for the
		SIP section 7	funds and ad hoc commentary and advice regarding their
			investment performance.
			· ·
3	The balance	DB Section	DB Section
	between	The Trustee regards the	As noted above, the Trustee monitored the investment
	different kinds	choice of asset	strategy over the Scheme Year, with support from its
	of investments	allocation policy as the	investment consultant Mercer.
		decision which has most	
		influence on the	DC Section
		likelihood that they will	The Trustee receives factsheets for the funds and ad hoc
		achieve the primary	commentary and advice regarding returns of the investment
		objective in part through	options available within the Scheme.
		investment returns.	
		The Trustee has adopted	
		strategic asset	

		allocation policies for	
		each Section of the DB	
		Scheme. These are laid	
		out in the IPID.	
		Section 5	
		DC Section	
		The Trustee recognises	
		that there are a number	
		of risks facing members	
		who receive DC benefits	
		and have taken these	
		into consideration when	
		determining the range	
		of funds to offer to	
		members. The fund	
		range aims to offer	
		members sufficient	
		choice across the	
		risk/return spectrum to	
		allow them to manage	
		the risks they face.	
		Section 7	
4	Risks, including	DB Section	DB Section
	the ways in	Before deciding on the	The Trustee considered both quantitative and qualitative
	which risks are	level of investment risk	measures periodically throughout the Scheme Year as part of
	to be measured	relative to the liabilities,	its risk monitoring and management framework. These
	and managed	the Trustee receives	include quarterly investment performance reports and
		advice from the	manager due diligence updates provided by Mercer.
		Investment Consultant	
		and Scheme Actuary,	As noted above, the trustee switched share classes on the
		and hold discussions	Insight and Schroders Secured Finance funds to reduce the
		with the Company. In	risk of additional fees being incurred by investors in these
		particular, the Trustee	funds.
		carefully considers the	
1		following risks to be	DC Section
		financially material over	The Trustee regularly receives factsheets for the funds and ad
		financially material over the expected lifetime of	The Trustee regularly receives factsheets for the funds and ad hoc commentary and advice to assess whether the funds
		financially material over the expected lifetime of the Scheme: [a list of	The Trustee regularly receives factsheets for the funds and ad
		financially material over the expected lifetime of the Scheme: [a list of risks is set out in sub-	The Trustee regularly receives factsheets for the funds and ad hoc commentary and advice to assess whether the funds
		financially material over the expected lifetime of the Scheme: [a list of	The Trustee regularly receives factsheets for the funds and ad hoc commentary and advice to assess whether the funds
		financially material over the expected lifetime of the Scheme: [a list of risks is set out in sub- section4.7 of the SIP].	The Trustee regularly receives factsheets for the funds and ad hoc commentary and advice to assess whether the funds
		financially material over the expected lifetime of the Scheme: [a list of risks is set out in sub-	The Trustee regularly receives factsheets for the funds and ad hoc commentary and advice to assess whether the funds

		DC Section	
		The main risks faced by	
		members that the	
		Trustee considers to be	
		financially material and	
		how the Trustee helps	
		nembers to address	
		them are [shown in sub-	
		section 7.3 of the SIP].	
		The Trustee views these	
		risks as applicable to the	
		default option and the	
		self select options.	
		self select options.	
		SIP section 7	
5	Expected return	DB Section	DB Section
5	on investments	It would be possible to	
	on investments	-	On a quarterly basis, the Trustee reviews investment
		select "matching" investments whose	performance reports detailing how each investment manager
			has delivered against their specific objectives. The report on
		cashflows replicate the	the Insight and Schroders Secured Finance funds includes a
		estimated liability	red, amber or green rating for each manager, which is based
		cashflows, especially in	on a number of considerations including changing capabilities
		their sensitivity to	(e.g. staff changes), realised return, etc.
		inflation and interest	
		rates. The Trustee has	Over the year to 31 March 2021, the Trustee's total portfolio
		considered these issues	return was 1.2% p.a. on a net of fees basis (0.9% for the Main
		when determining the	Section and 3.5% for the Ruskin/FormFlo Section).
		investment strategy,	
		and has agreed to take	DC Section
		a modest amount of	Investment performance is reviewed by the Trustee alongside
		investment risk to target	their consultant, Mercer, periodically at meetings. This
		some outperformance	includes the risk and return characteristics of the default
		against the Scheme's	arrangements and additional investment fund choices. In
		liabilities.	addition, the Trustee undertakes the annual Value for
			Members assessment with the aid of their consultant,
		SIP section 4	Mercer, which reviews the long-term performance of the
			funds (including AVC funds). The Trustee is satisfied that DC
		DC Section	Section investment asset classes continue to meet their
		The Trustee recognises	investment objectives.
		that there are a number	
		of risks facing members	
		who receive DC benefits	
		and have taken these	
		into consideration when	
		determining the range	
		of funds to offer to	
		members. The fund	
		determining the range of funds to offer to	

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		range aims to offer members sufficient	
		choice across the	
		risk/return spectrum to	
		allow them to manage	
		the risks they face.	
		, ,	
		SIP section 7	
6	Realisation of investments	Both Sections The Scheme's	DB Section
	investments	investments are made	There is currently no rebalancing within the allocations; as
		through pooled	such the Scheme's bond assets (buy and maintain corporate
		investment vehicles, and	bonds, and unleveraged and leveraged gilt and swap funds)
		as such the Trustee	are expected to move broadly in line with the Scheme's
		accepts that it has no	liabilities. The Trustee may also vary the allocations between
		ability to specify the risk	these funds over time so as to achieve the target level of
		profile and return	liability hedging.
		targets of the manager,	The Trustee is esticfied that the encoded of excete serves
		but appropriate mandates can be	The Trustee is satisfied that the spread of assets across different asset classes, along with the investment managers'
		selected to align with	policies on investing in individual securities within each
		the overall investment	relevant asset class, provides adequate diversification of
		strategy.	investments.
		SIP section 9	Any Scheme contributions which are not immediately
			required to meet benefits or expenses are invested in LGIM's
		DB Section	Sterling Liquidity Fund. Similarly, if a disinvestment is required
		Further detail is	from the invested assets, this will be disinvested from the
		provided in the IPID: the	Scheme's Sterling Liquidity Fund holding initially (assuming
		Trustee delegates the	there are sufficient assets within the fund). The Trustee will
		day to day management	review this policy, along with any potential rebalancing, from
		of the assets to its investment managers	time-to-time, taking advice from the Investment Consultant as required.
		The Trustee has taken	as required.
		steps to satisfy itself	DC Section
		that the managers have	Member assets are invested in daily dealt and daily priced
		the appropriate	pooled funds.
		knowledge and	
		experience for	The Trustee receives an administration report on a quarterly
		managing the Scheme's	basis to monitor whether financial transactions are processed
		investments and that	within the service level agreement and regulatory timelines.
		they are carrying out	The service level agreement covers the accuracy and
		their work competently.	timeliness of all core financial transactions performed by the
		IDID castion 4	DC Section's administrator. The Trustee did not identify or
		IPID section 4	raise any material issues during the Scheme Year.

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7	Financially	Both Sections	DB Section
	material	The Trustee believes	The investment performance report is reviewed by the
	considerations		Trustee on a quarterly basis – this includes ratings on the
	over the	that stewardship and	
		ESG issues, including	Schroders and Insight Secured Finance funds (both general
	appropriate	climate change, may	and specific ESG) from the investment adviser. The Trustee
	time horizon of	have a material impact	also reviews the LGIM performance reports on a quarterly
	the	on investment risk and	basis, which periodically outline developments at LGIM with
	investments,	return outcomes, and	regards to ESG considerations.
	including how	that good stewardship	
	those	can create and preserve	The investment performance reports include information on
	considerations	value for companies and	how each investment manager is delivering against their
	are taken into	markets as a whole. The	specific mandates.
	account in the	Trustee also recognises	
	selection,	that long-term	The Scheme's SIP includes the Trustee's policy on ESG factors,
	retention and	sustainability issues,	stewardship and Climate Change. This policy sets out the
	realisation of	particularly climate	Trustee's beliefs on ESG and climate change and the
	investments	change, present risks	processes followed by the Trustee in relation to voting rights
		and opportunities that	and stewardship. During the selection and appointment of
		increasingly may require	any new manager the Trustee would consider the ESG rating
		explicit consideration.	of the manager, their policies, and capacity to implement
			their responsible investment approach.
		SIP section 8	
			DC Section
			Where managers may not be highly rated from an ESG
			perspective the Trustee will continue to monitor them and
			investigate further, as deemed appropriate.
			When implementing a new manager, the Trustee would
			consider the ESG rating of the manager.
			The trustee acknowledge that fixed income managers do not
			have high ESG ratings assigned to them by the Investment
			Consultant due to the nature of the asset class (it is harder to
			engage with the issuers of debt).

all) to which non-financial matters are taken into selection, retention and <i>The Trustee considers</i> how ESG, climate change and stewardship is integrated within appointing new investment managersAs noted above, the investment performance report on eac investment manager is reviewed by the Trustee on a quarter basis – this includes ratings for the Insight and Schroders Secured Finance funds (both general and specific ESG) from the investment adviser. Any deterioration in the ESG ratings would be discussed and any action agreed.	0	The extent (if et	Path Castions	DB Section
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SIP section 8			strategy decisions.	
			SIP section 8	

9	The exercise of the rights (including voting rights) attaching to the investments	Both Sections The Trustee accepts that the Scheme's voting rights are exercised by the investment managers in accordance with their own corporate governance policies and taking	Both Sections All voting activity is delegated to the investment managers. See the Appendix for summary details.
		account of current best practice including the UK Corporate Governance Code and UK Stewardship Code. The Trustee reviews the managers' ESG and stewardship policies from time to time.	
		SIP section 8	
10	Undertaking engagement activities in respect of the	Both Sections The Trustee reviews the managers' ESG and stewardship policies	Both Sections All engagement activity is delegated to the investment managers. See the Appendix for summary details.
	investments (including the methods by which, and the	from time to time. The Trustee considers how ESG, climate	DC Section The Trustee has delegated their voting rights to the investment managers.
	under which, the trustee	now ESG, climate change and stewardship is integrated within investment processes in	The investment managers are expected to provide voting summary reporting on a regular basis, at least annually.
	would monitor and engage with relevant	appointing new investment managers and monitoring existing	Over the period, the Trustee has explicit equity exposure through the following funds:

	persons about relevant matters)	investment managers. The Trustee will consider the ESG ratings provided by their investment consultant and how each investment manager embeds ESG factors into its investment process. SIP section 8	 RLP – Managed RLP - BlackRock Aquila Global Blend RLP – BlackRock Aquila Global Equity Index (50/50) RLP – Sustainable Leaders
11	How the arrangement with the asset manager incentivises the asset manager to align its investment strategy and decisions with the Trustee's policies mentioned in sub-paragraph (b) of the legislation [Parts 2-8 of this Statement]	Both Sections The investment managers are appointed by the Trustee based on their capabilities and, therefore, their perceived likelihood of achieving the expected return and desired risk characteristics. SIP section 9	 DB Section Over the Scheme Year, the Trustee has monitored the ongoing suitability of the appointed investment managers. Any change in assessment by the Trustee's investment advisor for an investment manager's capabilities would be discussed and any action agreed in a timely manner. The Trustee believes that the appointment of its investment managers is consistent with its long-term objectives and no changes were made over the Scheme Year. DC Section As the Trustee invests in exclusively pooled investment funds, it accepts that it cannot specify the risk profile and return targets for these funds. Over this period, the Trustee remained satisfied that the contractual arrangement in place with Royal London remained appropriate.
12	How the arrangement incentivises the asset manager to make decisions based on assessments about medium to long-term financial and non-financial performance of an issuer of debt or equity and to engage with issuers of	Both Sections The investment managers are aware that their continued appointment is based on their success in delivering the mandate for which they have been appointed. If the Trustee is dissatisfied, then they will consider replacing the manager. SIP section 9	Both Sections The investments held within both the DB and SC sections continued to perform satisfactorily against their respective benchmarks over the Scheme Year. As such, no changes were made to the arrangements.

	1.1.4		
13	debt or equity in order to improve their performance in the medium to long-term. How the method (and	Both Sections The Trustee is a long	DB Section The Trustee review the performance of the managers on a
	time horizon) of the evaluation of the asset manager's		regular basis (versus agreed benchmarks and targets where relevant), over multiple time-periods, with an emphasis on the long-term.
	performance and the remuneration	frequent basis.	The investment manager is remunerated by way of a fee, calculated as a percentage of assets under management.
	for asset management services are in line with the Trustee's	SIF SECTION 9	If the Trustee were not satisfied with the performance of any investment manager, this would be discussed and action would be taken where this was deemed appropriate, which may involve renegotiation of the fee schedule.
	policies mentioned in sub-paragraph (b) of the		DC Section The Trustee focusses on performance and risk metrics as part of its monitoring of the pooled funds in which the Scheme invests.
	legislation [2-8 of this Statement]		The investment managers are remunerated by way of a fee calculated as a percentage of assets under management, and does not use short term performance targets. The Trustee benchmarks these fees against similar funds from other managers.
14	How the Trustee monitors portfolio turnover costs	DB Section The Trustee does not currently actively monitor the portfolio turnover costs within	DB Section The Trustee does not currently monitor portfolio turnover costs but may look to do this as part of an annual governance review.
	incurred by the asset manager, and how they define and monitor	the DB Section. Investment manager performance is generally reported net of transaction costs, and	As noted above, the trustee switched share classes on the Insight and Schroders Secured Finance funds to reduce the risk of additional fees being incurred by being invested in these funds.
	targeted portfolio turnover or turnover range.	therefore managers are incentivised in this way to keep portfolio turnover costs to the minimum required to meet or exceed their objectives.	DC Section The Trustee considers portfolio turnover costs indirectly through consideration of transaction cost data as part of the annual Value for Members Assessment. Though the Trustee does not currently define target portfolio turnover ranges for funds, it will engage with the managers if the portfolio turnover is found to be higher than expected following the

		DC Section The Trustee monitors portfolio trading costs and turnover costs for the DC and AVC arrangements on an annual basis as part of its annual value for members assessment.	monitoring undertaken.
15	The duration of the arrangement with the asset manager	SIP section 9 Both Section For open-ended funds, the Trustee will retain an investment manager unless: • There is a strategic change to the overall strategy that no longer requires exposure to that asset class or manager. • The manager appointment has been reviewed and the Trustee is no longer comfortable that the manager can deliver the mandate. SIP section 9	 DB Section No new manager appointments or terminations were made over the period. The Trustee is satisfied that the duration of the Scheme's arrangements remain appropriate and it continues to monitor this periodically. DC Section No changes were made to the arrangements with the investment managers over the Scheme Year.

APPENDIX

Voting Activity

Voting activity information from each of the underlying investment managers (where provided) over the prior 12 months to 5 April 2021 is summarised in the table below.

The Trustee has delegated their voting rights to Royal London and BlackRock in their capacity as managers of the Scheme's DC voting assets (equities).

The Trustee delegates any voting rights attached to the Scheme's DB investments to LGIM and MGIE. In practice, this has little current relevance as the Scheme's DB section does not invest in explicitly in equity, and the Trustee is not aware of any material equity exposure during the year arising from convertible bonds or bonds with equity-like or equity conversion features.

Investment managers are expected to provide voting summary reporting on a regular basis, at least annually. The Trustee may look to enhance their reporting on voting activity by reviewing an annual voting and engagement report, which will be produced by the Trustee's investment consultant.

BlackRock's proxy voting process is led by the BlackRock Investment Stewardship team (BIS), which consists of three regional teams – Americas ("AMRS"), Asia-Pacific ("APAC"), and Europe, Middle East and Africa ("EMEA") - located in seven offices around the world. The analysts with each team will generally determine how to vote at the meetings of the companies they cover. Voting decisions are made by members of the BlackRock Investment Stewardship team with input from investment colleagues as required, in each case, in accordance with BlackRock's Global Principles and custom market-specific voting guidelines.

The Responsible Investment team is responsible for executing equity proxy votes on behalf of RLAM according to RLAM Standard Operating Procedures. RLAM use Glass Lewis' Viewpoint as their voting platform. All ballots are sent to Viewpoint by RLAM custodians or RLAM's clients' custodians. For each agenda item, Glass Lewis applies RLAM's custom voting template which suggests a voting recommendation that reflects RLAM's high level Voting Policies and best practice standards. The RI team then conducts its own review of every vote, considering any unique circumstances facing the company, any engagement RLAM have undertaken with the board, and any discussions with the fund managers. The vote is then approved by a member of the RI team prior to being dispatched.

Voting results, sourced from Royal London and BlackRock, covering the year to 5 April 2021 are shown below. Percentages may not sum to 100% due to rounding.

Fund	How many resolutions were you eligible to vote on?	What % of resolutions did you vote on for which you were eligible?	Of the resolutions on which you voted, what % did you vote with management?	Of the resolutions on which you voted, what % did you vote against management?	Of the resolutions on which you voted, what % did you abstain from voting?
RLAM Firm Wide (Managed & Sustainable Leaders)*	28,992	99.6%	86.4%	12.3%	1.2%
RLP – BlackRock Aquila Global Bend**					
RLP BlackRock Aquila World ex-UK Equity***	27,464	93.7%	93.2%	6.3%	0.5%
RLP BlackRock Aquila UK Equity***	15,742	97.2%	92.5%	5.7%	1.8%
RLP – BlackRock Aquila Global Equity (50/50)***	40,054	94.9%	92.8%	6.2%	1.0%

*Voting statistics of RLAM Firm Wide (Managed & Sustainable Leaders) cover the period from 1 January 2020 to 31 December 2020. Details of more recent votes are available here: <u>http://www.rlam-voting.co.uk/voting/</u>. RLAM does not disclose specific voting information on each fund as RLAM votes at firm level rather than fund level

** RLP – BlackRock Aquila Global Bend is a blend of the World (ex-UK) and UK Equity funds and we do not have access to voting statistics for the blended fund on a stand-alone basis. We have therefore provided the statistics for both the underlying funds.

***Voting statistics cover the period from 1 April 2020 to 31 March 2021

Examples of Significant Votes

Fund	Company	Resolution	How you voted and the rationale for the voting decision
RLP Firm Wide (Managed & Sustainable Leaders)	Alphabet Inc.	Item 9: Shareholder Proposal Regarding Linking Executive Pay to Sustainability and Diversity Item 12: Shareholder Proposal Regarding Median Gender and Racial Pay Equity Report	For the "Shareholder Proposal Regarding Linking Executive Pay to Sustainability and Diversity". "While we believe that these decisions are best left to the Compensation Committee who have access to a greater degree of information than shareholders, this proposal is asking the company to consider the feasibility of incorporating sustainability and diversity metrics into executive pay of which we are supportive." For the "Shareholder Proposal Regarding Median Gender and Racial Pay Equity Report". "While we acknowledge the Company's current disclosures around

RLP – BlackRock Aquila Global Bend	Barclays	Item 29: Approve Barclays' Commitment in Tackling Climate Change Item 30: Approve ShareAction Requisitioned Resolution*	pay equity, we are supportive of the Company increasing their reporting in this area." <u>Meeting Date: 3 June 2020</u> BlackRock, through an independent fiduciary, voted for resolution 29, proposed by Barclays and against resolution 30, proposed by ShareAction, based on BlackRock's proxy voting guidelines. The independent fiduciary reported that it took into consideration several factors when voting. Support for both resolutions would have been problematic as they are both binding. The independent fiduciary determined that, as outlined in Resolution 29, the company sets a clear ambition to become net-zero and align to the goals of the Paris Agreement, addressing shareholders' concerns for the time being
RLP – BlackRock Aquila Global Equity (50/50)	Exxon Mobil Corporation	Item 1.2: Elect Director Angela F. Braly Item 1.4: Elect Director Kenneth C. Frazier Item 4: Require Independent Board Chair	 Meeting Date: 7 May 2020 Against election of Director Angela F. Braly for insufficient progress on TCFD aligned reporting and related action. Against election of Director Kenneth C. Frazier for insufficient progress on TCFD aligned reporting and related action, and for failure to provide investors with confidence that the board is composed of the appropriate mix of skillsets and can exercise sufficient independence from the management team to effectively guide the company in assessing material risks to the business. For the Independent Chair proposal on account of our belief that the board would benefit from a more robust independent leadership structure. Meeting Date: 27 May 2020

*"To promote the long-term success of the Company, given the risks and opportunities associated with climate change, we as shareholders direct the Company to set and disclose targets to phase out the provision of financial services, including but not limited to project finance, corporate finance, and underwriting, to the energy sector (as defined by the Global Industry Classification Standard) and electric and gas utility companies that are not aligned with Articles 2.1(a) and 4.1 of the Paris Agreement ('the Paris goals'). The timelines for phase out must be aligned with the Paris goals. The Company should report on progress on an annual basis, starting from 2021 onwards. Disclosure and reporting should be done at reasonable cost and omit proprietary information."